# **Exhibit 300: Capital Asset Summary**

# Part I: Summary Information And Justification (All Capital Assets)

#### Section A: Overview & Summary Information

Date Investment First Submitted: 2011-09-16
Date of Last Change to Activities: 2012-06-28
Investment Auto Submission Date: 2012-02-27
Date of Last Investment Detail Update: 2012-02-27
Date of Last Exhibit 300A Update: 2012-07-23

Date of Last Revision: 2012-06-28

Agency: 009 - Department of Health and Human Services Bureau: 38 - Centers for Medicare and

**Medicaid Services** 

Investment Part Code: 01

Investment Category: 00 - Agency Investments

1. Name of this Investment: CMS National Fraud Prevention Program

2. Unique Investment Identifier (UII): 009-000281361

Section B: Investment Detail

 Provide a brief summary of the investment, including a brief description of the related benefit to the mission delivery and management support areas, and the primary beneficiary(ies) of the investment. Include an explanation of any dependencies between this investment and other investments.

This investment will provide state-of-the-art fraud fighting analytic tools to help CMS predict and prevent potentially wasteful, abusive or fraudulent payments before they occur. These tools will integrate many of the Agency's pilot programs into the National Fraud Prevention Program and complement the work of the joint HHS and Department of Justice Health Care Fraud Prevention and Enforcement Action Team (HEAT). CMS awarded two contracts by July 2011 to expand Medicare's use of predictive modeling tools. One award was for a risk scoring solution that uses proven predictive models to generate alerts and triangulate the results to identify high-risk claims and providers most likely to be engaged in fraudulent or wasteful behavior, or abusing Medicare policy. In addition, the solution includes an integrated case management system that will track the findings to ensure that appropriate actions are taken timely. The other award was for developing, testing, and refining predictive models that can be incorporated into the risk scoring solution. Before applying the predictive models to claims prepayment or taking action on providers, the models will be rigorously tested to: 1. ensure that claims are paid for legitimate providers without disruption or additional costs to ensure there is no change in beneficiaries' access to care; and 3. identify the most efficient analytics to appropriately target resources to the highest risk claims CMS plans to develop a national fraud rate beginning with fraud rates for or providers.

Durable Medical Equipment and Home Health Agencies. The fraud rate will give CMS a baseline against which to measure the success of all CMS fraud detection/prevention activities in detecting and preventing fraud.

2. How does this investment close in part or in whole any identified performance gap in support of the mission delivery and management support areas? Include an assessment of the program impact if this investment isn't fully funded.

Before this investment, Medicare fraud detection and prevention activities were decentralized and newly discovered fraud schemes could not be addressed timely. With this effort, newly discovered fraud schemes can be made instantly available to local Medicare contractors to develop actions to protect against the occurrence of the schemes in their locality. This investment supports Federal Health IT Policy Principle 1.4: Trusted Steward of taxpayer dollars. It also supports HHS strategic objective 1.3: Improve health care quality, safety, cost, and value. If this investment is not fully funded, the proactive detection of Medicare fraud and abuse will be impossible and ongoing fraud and abuse efforts will be greatly hampered.

3. Provide a list of this investment's accomplishments in the prior year (PY), including projects or useful components/project segments completed, new functionality added, or operational efficiency achieved.

FY 2011 is the first year for the investment.

4. Provide a list of planned accomplishments for current year (CY) and budget year (BY).

Implement the system that the investment supports. Have 70 operational models by July 2012. Produce a national fraud rate for DME and HHA by July 2012.

5. Provide the date of the Charter establishing the required Integrated Program Team (IPT) for this investment. An IPT must always include, but is not limited to: a qualified fully-dedicated IT program manager, a contract specialist, an information technology specialist, a security specialist and a business process owner before OMB will approve this program investment budget. IT Program Manager, Business Process Owner and Contract Specialist must be Government Employees.

2011-07-01

# Section C: Summary of Funding (Budget Authority for Capital Assets)

1.

| In the state of th |                    |                                |            |            |  |  |  |  |  |  |
|--|--------------------|--------------------------------|------------|------------|--|--|--|--|--|--|
|  |                    | Table I.C.1 Summary of Funding |            |            |  |  |  |  |  |  |
|  | PY-1<br>&<br>Prior | PY<br>2011                     | CY<br>2012 | BY<br>2013 |  |  |  |  |  |  |
| Planning Costs:  | \$0.0              | \$0.0                          | \$0.0      | \$4.3      |  |  |  |  |  |  |
| DME (Excluding Planning) Costs:  | \$0.0              | \$23.7                         | \$17.7     | \$12.2     |  |  |  |  |  |  |
| DME (Including Planning) Govt. FTEs:   | \$0.0              | \$0.0                          | \$0.5      | \$0.5      |  |  |  |  |  |  |
| Sub-Total DME (Including Govt. FTE):   | 0                  | \$23.7                         | \$18.2     | \$17.0     |  |  |  |  |  |  |
| O & M Costs:   | \$0.0              | \$0.0                          | \$0.0      | \$1.4      |  |  |  |  |  |  |
| O & M Govt. FTEs:  | \$0.0              | \$0.0                          | \$0.1      | \$0.1      |  |  |  |  |  |  |
| Sub-Total O & M Costs (Including Govt. FTE):   | 0                  | 0                              | \$0.1      | \$1.5      |  |  |  |  |  |  |
| Total Cost (Including Govt. FTE):  | 0                  | \$23.7                         | \$18.3     | \$18.5     |  |  |  |  |  |  |
| Total Govt. FTE costs:   | 0                  | 0                              | \$0.6      | \$0.6      |  |  |  |  |  |  |
| # of FTE rep by costs:   | 0                  | 0                              | 3          | 3          |  |  |  |  |  |  |
|  |                    |                                |            |            |  |  |  |  |  |  |
| Total change from prior year final President's Budget (\$)   |                    | \$23.7                         | \$18.3     |            |  |  |  |  |  |  |
| Total change from prior year final President's Budget (%)  |                    |                                |            |            |  |  |  |  |  |  |

| 2. If the funding levels have | changed from the FY | ′ 2012 President's Budget | request for |
|-------------------------------|---------------------|---------------------------|-------------|
| PY or CY, briefly explain tho | se changes:         |                           |             |

This is a new effort. Resources were shifted within the portfolio to address Agency priorities.

#### Section D: Acquisition/Contract Strategy (All Capital Assets)

|               | Table I.D.1 Contracts and Acquisition Strategy |                          |  |  |                     |                 |                                     |      |        |                |                                   |
|---------------|--|--------------------------|--|--|---------------------|-----------------|-------------------------------------|------|--------|----------------|-----------------------------------|
| Contract Type | EVM Required                                   | Contracting<br>Agency ID | Procurement<br>Instrument<br>Identifier (PIID) | Indefinite<br>Delivery<br>Vehicle<br>(IDV)<br>Reference ID | IDV<br>Agency<br>ID | Solicitation ID | Ultimate<br>Contract Value<br>(\$M) | Туре | PBSA ? | Effective Date | Actual or<br>Expected<br>End Date |
| Awarded       | 7530   | HHSM500T00<br>01         | HHSM5002007<br>00018I                          | 7530   |                     |                 |                                     |      |        |                |                                   |
| Awarded       | 7530   | HHSM500T00<br>05         | HHSM5002007<br>00018I                          | 7530   |                     |                 |                                     |      |        |                |                                   |

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

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# **Exhibit 300B: Performance Measurement Report**

Section A: General Information

**Date of Last Change to Activities: 2012-06-28** 

Section B: Project Execution Data

| Table II.B.1 Projects |                  |  |                       |                               |                                    |  |  |  |  |  |
|-----------------------|------------------|--|-----------------------|-------------------------------|------------------------------------|--|--|--|--|--|
| Project ID            | Project<br>Name  | Project<br>Description   | Project<br>Start Date | Project<br>Completion<br>Date | Project<br>Lifecycle<br>Cost (\$M) |  |  |  |  |  |
| 288107                | NFPP Development | This project will develop models that predict fraud, a case managment system to integrate and operate the fraud detecdted by all models CPI and its contractors develop, and a risk scoring module that will combine models into consolidated application that can be applied to claims data.              |                       |                               |                                    |  |  |  |  |  |
| 288127                | NFPP - MODELING  | This project will develop models to detect medicare fraud that the NFPP Development project will integrate with other models and implement to detect fraud before payments are made. CPI implemented this project to ensure that a variety of fraud detection methods are applie to development of models. |                       |                               |                                    |  |  |  |  |  |
| 288128                | NFPP - PILOT     | Develop an estimate of probable<br>Medicare fraud that CMS can use<br>for program planning and<br>evaluation of their fraud detection<br>activities.   |                       |                               |                                    |  |  |  |  |  |

# **Activity Summary**

### Roll-up of Information Provided in Lowest Level Child Activities

| Project ID | Name             | Total Cost of Project<br>Activities<br>(\$M) | End Point Schedule<br>Variance<br>(in days) | End Point Schedule<br>Variance (%) | Cost Variance<br>(\$M) | Cost Variance<br>(%) | Total Planned Cost<br>(\$M) | Count of<br>Activities |
|------------|------------------|--|---|------------------------------------|------------------------|----------------------|-----------------------------|------------------------|
| 288107     | NFPP Development |  |   |                                    |                        |                      |                             |                        |
| 288127     | NFPP - MODELING  |  |   |                                    |                        |                      |                             |                        |
| 288128     | NFPP - PILOT     |  |   |                                    |                        |                      |                             |                        |

| Key Deliverables |   |             |                            |                              |                        |                       |                                 |                          |  |  |
|------------------|---|-------------|----------------------------|------------------------------|------------------------|-----------------------|---------------------------------|--------------------------|--|--|
| Project Name     | Activity Name   | Description | Planned Completion<br>Date | Projected<br>Completion Date | Actual Completion Date | Duration<br>(in days) | Schedule Variance<br>(in days ) | Schedule Variance<br>(%) |  |  |
| 288127           | 288127: Implement project                                   |             | 2011-07-31                 | 2011-07-31                   | 2011-07-31             | 23                    | 0                               | 0.00%                    |  |  |
| 288107           | 288107: acquire data and do first run                       |             | 2011-08-01                 | 2011-08-01                   | 2011-08-01             | 31                    | 0                               | 0.00%                    |  |  |
| 288107           | 288107: Work with users to develop data exchange procedures |             | 2011-08-15                 | 2011-08-15                   | 2011-08-15             | 45                    | 0                               | 0.00%                    |  |  |
| 288127           | 288127: August 2011 release                                 |             | 2011-08-31                 | 2011-08-31                   | 2011-08-31             | 30                    | 0                               | 0.00%                    |  |  |
| 288107           | 288107: produce and distribure alerts                       |             | 2011-08-31                 | 2011-08-31                   | 2011-08-31             | 15                    | 0                               | 0.00%                    |  |  |
| 288128           | 288128: DESIGN  |             | 2011-09-30                 | 2011-09-30                   | 2011-09-30             | 91                    | 0                               | 0.00%                    |  |  |
| 288127           | 288127: September<br>2011 release                           |             | 2011-09-30                 | 2011-09-30                   | 2011-09-30             | 29                    | 0                               | 0.00%                    |  |  |
| 288127           | 288127: October 2011 release                                |             | 2011-10-31                 | 2011-10-31                   | 2011-10-31             | 30                    | 0                               | 0.00%                    |  |  |
| 288127           | 288127: November<br>2011 release                            |             | 2011-11-30                 | 2011-11-30                   | 2011-11-01             | 29                    | 29                              | 100.00%                  |  |  |
| 288107           | 288107: Identify algorithims into multifuncitonal filters   |             | 2011-12-30                 | 2011-12-30                   |                        | 120                   | -245                            | -204.17%                 |  |  |
| 288127           | 288127: December<br>2011 release                            |             | 2011-12-31                 | 2011-12-31                   | 2011-12-01             | 30                    | 30                              | 100.00%                  |  |  |
| 288128           | 288128:   |             | 2012-01-01                 | 2012-01-01                   |                        | 153                   | -243                            | -158.82%                 |  |  |

|              | Key Deliverables                         |             |                            |                              |                        |                       |                                 |                       |  |  |  |
|--------------|--|-------------|----------------------------|------------------------------|------------------------|-----------------------|---------------------------------|-----------------------|--|--|--|
| Project Name | Activity Name                            | Description | Planned Completion<br>Date | Projected<br>Completion Date | Actual Completion Date | Duration<br>(in days) | Schedule Variance<br>(in days ) | Schedule Variance (%) |  |  |  |
|              | DEVELOPMENT                              |             |                            |                              |                        |                       |                                 |                       |  |  |  |
| 288127       | 288127: January 2012 release             |             | 2012-01-31                 | 2012-01-31                   |                        | 30                    | -213                            | -710.00%              |  |  |  |
| 288127       | 288127: February<br>2012 release         |             | 2012-02-29                 | 2012-02-29                   |                        | 28                    | -184                            | -657.14%              |  |  |  |
| 288128       | 288128: FIRST<br>PHASE OF FIELD<br>WORK  |             | 2012-03-31                 | 2012-03-31                   |                        | 424                   | -153                            | -36.08%               |  |  |  |
| 288127       | 288127: March 2012 release               |             | 2012-03-31                 | 2012-03-31                   |                        | 30                    | -153                            | -510.00%              |  |  |  |
| 288127       | 288127: April 2012 release               |             | 2012-04-30                 | 2012-04-30                   |                        | 29                    | -123                            | -424.14%              |  |  |  |
| 288128       | 288128: SECOND<br>PHASE OF FIELD<br>WORK |             | 2012-05-30                 | 2012-05-30                   |                        | 425                   | -93                             | -21.88%               |  |  |  |
| 288128       | 288128: REPORT ON<br>ESTIMARE            |             | 2012-07-01                 | 2012-07-01                   |                        | 396                   | -61                             | -15.40%               |  |  |  |

# Section C: Operational Data

| Table II.C.1 Performance Metrics   |                      |  |                          |          |               |               |               |                        |  |  |
|--|----------------------|--|--------------------------|----------|---------------|---------------|---------------|------------------------|--|--|
| Metric Description   | Unit of Measure      | FEA Performance<br>Measurement<br>Category Mapping         | Measurement<br>Condition | Baseline | Target for PY | Actual for PY | Target for CY | Reporting<br>Frequency |  |  |
| Number of new models developed   | Number of new models | Process and Activities - Productivity                      | Under target             | 5.000000 | 60.000000     |               | 60.000000     | Monthly                |  |  |
| Calculation of a fraud rate  | Number               | Mission and Business<br>Results - Services for<br>Citizens | Under target             | 1.000000 | 1.000000      |               | 1.000000      | Semi-Annual            |  |  |
| Percentage of work<br>completed toward<br>development of a<br>case management<br>system                              | Percentage           | Customer Results -<br>Customer Benefit                     | Over target              | 0.000000 | 0.00000       |               | 25.000000     | Semi-Annual            |  |  |
| Percentage of field<br>work completed<br>toward calculation of<br>fraud rate   | Percentage           | Process and Activities - Productivity                      | Over target              | 0.000000 | 0.00000       |               | 100.000000    | Semi-Annual            |  |  |
| Number of Models<br>from all sources that<br>are sucessfully<br>integrated into the<br>predictive modeling<br>system | Number of Models     | Process and Activities - Productivity                      | Under target             | 5.000000 | 60.000000     |               | 60.000000     | Monthly                |  |  |